



Results from January 2011 through December 2019

Since the launch of LeanOhio in January 2011, the methods and tools of Lean Six Sigma have been used extensively to make state government simpler, faster, better, and less costly. Below is a summary of key measures.

Results Over 360 reported projects led and facilitated by LeanOhio staff and Lean-trained state employees.

These improvement projects consist of **Kaizen events, Lean Routines, Camo, Green and Black Belt Projects.**

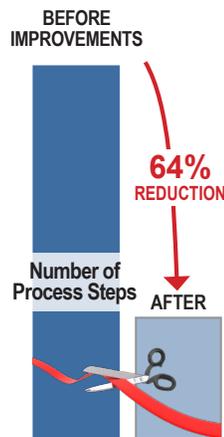
These improvement projects have been at **44 state agencies, boards, commissions and elected officials.**

Internal Expertise Powering these gains are **70 embedded Black Belts, 240 Green Belts and over 550 Camo Belts** trained in-house by LeanOhio staff.

SIMPLER

Lean Six Sigma is about cutting red tape and making processes simpler. For process improvement projects reported in 2011-2019, implemented improvements will lead to:

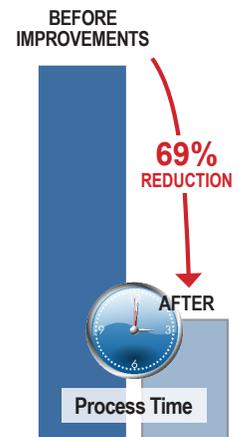
- **64%** average reduction in the number of process steps
- **Over 12,000** process steps eliminated
- **55%** reduction in handoffs for projects reporting this metric



FASTER

Lean is about serving customers faster. According to calculations done by the project teams, implementation of the improvements will lead to:

- **69%** average reduction in start-to-finish process time
- **63%** reduction in delays for projects reporting this metric
- **13,344** days reduced in start-to-finish process time



BETTER

When transforming processes to make them simpler and faster, Lean teams free up staff time that can be redirected to other work. Improvement teams from 2011-2019 identified close to **1,000,000 potential redirected hours**, to be realized when the new processes are fully in place.



LESS COSTLY

Saving money and making better use of taxpayer dollars are major priorities. Since January 2011, Kaizen teams have identified **millions of dollars in potential savings**, to be realized when the new processes and other improvements are fully implemented.